## HEREFORDSHIRE COUNCIL FORWARD PLAN



This document, known as the Forward Plan, sets out the decisions which are expected to be taken during the period covered by the Plan by either Cabinet as a whole, or by individual Cabinet Members. The Plan is updated regularly and is available on the Herefordshire Council website (<a href="https://www.herefordshire.gov.uk">www.herefordshire.gov.uk</a>) and from Council Offices. This edition supersedes all previous editions.

The council must give at least 28 days' notice of key decisions to be taken. A key decision is one which results in the council incurring expenditure or making savings of £500,000 or more, and/or is likely to be significant in terms of the strategic nature of the decision or its impact, for better or worse, on the amenity of the community or quality of service provided by the council to a significant number of people living or working in the locality affected.

**Current cabinet members are listed below**. For more information and links papers for Cabinet meetings please visit <a href="https://councillors.herefordshire.gov.uk/mgCommitteeDetails.aspx?ID=251">https://councillors.herefordshire.gov.uk/mgCommitteeDetails.aspx?ID=251</a>

Councillor Jonathan Lester	Corporate Strategy and Budget (Leader of the Council)
Councillor Elissa Swinglehurst	Environment (Deputy Leader of the Council)
Councillor Carole Gandy	Adults, Health and Wellbeing
Councillor Ivan Powell	Children and Young People
Councillor Harry Bramer	Community Services and Assets
Councillor Graham Biggs	Economy and Growth
Councillor Pete Stoddart	Finance and Corporate Services
Councillor Barry Durkin	Roads and Regulatory Services
Councillor Philip Price	Transport and Infrastructure

Documents submitted in relation to each decision will be a formal report, which may include one or more appendices. Reports will usually be made available on the council website at least 5 clear working days before the date of the decision. Occasionally it will be necessary to exempt part or all of a decision report from publication due to the nature of the decision, for example if it relates to the commercial or business affairs of the council. Other documents may be submitted in advance of the decision being taken and will also be published on the website unless exempt.

To request a copy of a decision report or related documents please contact governancesupportteam@herefordshire.gov.uk or telephone 01432 261699.

The following information is provided for each entry in the Forward Plan:

Heading	Contains
Report title and purpose	A summary of the proposal
Decision Maker and Due date	Who will take the decision and the date the decision is expected to be made
Lead cabinet member and officer contact(s)	The cabinet member with responsibility for this decision and the officers producing the decision report.
Directorate	The directorate of the council responsible for the decision.
Date uploaded onto plan	The date the decision was first uploaded and the notice period started for key decisions.
Decision type, exemptions and urgency	Whether the decision is a Key or Non-Key decision, if the report is expected to be fully open, partly exempt or fully exempt and if urgency procedures are being followed.

Decisions to be taken by Cabinet at a formal meeting are listed first, ordered by date, and include both Key and Non-Key decisions. Decisions to be taken by individual Cabinet Members are then listed, grouped by portfolio area and sorted by date. These include Key decisions only.

and urgency	Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
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Cabinet decisions by date (Key and Non-key listed)						
Children and Young persons' Improvement Plan – progress update To provide a progress update in respect of the Children and Young persons' Improvement Plan	Cabinet 26 September 2024	Cabinet member children and young people  Victoria Gibbs, Service Director Early Help, Quality Assurance and Prevention, Rachel Gillott, Service Director, Safeguarding and Family Support, Bart Popelier, Project Lead victoria.gibbs@herefordshire.gov.uk, Rachel.Gillott@herefordshire.gov.uk, Bart.Popelier@herefordshire.gov.uk Tel: 01432 261772	Children and Young People	16 September 2024	Non Key Open	
Q1 2024/25 Budget Report To report the forecast position for 2024/25, including explanation and analysis of the drivers for the material budget variances.	Cabinet 26 September 2024	Cabinet member finance and corporate services  Rachael Sanders, Director of Finance Rachael.sanders@herefordshire.gov.uk Tel: 01432 383775	Corporate Support Centre	16 September 2024	Non Key Open	

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
Q1 Performance Report  Note and approve the quarterly performance report	Cabinet 26 September 2024	Cabinet member finance and corporate services  Jessica Karia, Head of Corporate Performance and Intelligence jessica.karia@herefordshire.gov.uk Tel: 01432 260976	Corporate Support Centre	16 September 2024	Non Key Open
To re-commission the Integrated Community Equipment Service (ICES) in Herefordshire To approve the re-commissioning of the county's Integrated Community Equipment Service (ICES), which supports residents to live safely and independently in their own homes and communities for longer	Cabinet 26 September 2024	Cabinet member adults, health and wellbeing  Sharon Amery, Senior Commissioning Officer sharon.amery2@herefordshire.gov.uk Tel: 01432 383734	Community Wellbeing	16 September 2024	<b>KEY</b> Open
Corporate Parenting Strategy  To approve the corporate parenting strategy	Cabinet 28 November 2024	Cabinet member children and young people  Caroline Marshall, Project manager, Julie Mepham caroline.marshall3@herefordshire.gov.uk, Tel: 01432 260249,	Children and Young People	16 September 2024	<b>KEY</b> Open

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
Student Accommodation Update and Recommendations To update Cabinet Member on the progress and budget for the project	Cabinet 28 November 2024	Cabinet member community services and assets  Joni Hughes, Head of Chief Executive's Office, Susan White, Programme Manager  Joni.Hughes@herefordshire.gov.uk, Susan.White2@herefordshire.gov.uk Tel: 01432 260598, Tel: 01432 260070	Economy and Environment	16 September 2024	<b>KEY</b> Open
To agree a long term lease with a city centre tenant  To agree a long term lease with a city centre tenant	Cabinet 28 November 2024	Cabinet member community services and assets  Helen Beale, Senior Estate Manager  HBeale@herefordshire.gov.uk Tel: 01432 260688	Corporate Support Centre	16 September 2024	KEY Fully exempt

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
Herefordshire and Worcestershire Group Training Association Ltd (HWGTA) Investment Partnership Model To develop a business case outlining options for a preferred investment model and; to approve the preferred investment model option for the HWGTA Ltd and Herefordshire Council partnership to enable the development of a vocational centre of excellence on Skylon Park.	Cabinet 23 January 2025	Cabinet member community services and assets  Joni Hughes, Head of Chief Executive's Office, Gabriela Singh, Project Manager  Joni.Hughes@herefordshire.gov.uk, Gabriella.Singh@herefordshire.gov.uk Tel: 01432 260598, Tel: 01432 260375	Corporate Support Centre	16 September 2024	<b>KEY</b> Open
New care facility  To consider and agree the business case to invest in and develop the council's own care facility in Herefordshire to meet future demand	Cabinet 23 January 2025	Cabinet member adults, health and wellbeing  Hilary Hall, Corporate Director Community Wellbeing, Hayley Doyle, Service Director - All Age Commissioning  Hilary.Hall@herefordshire.gov.uk, Hayley.Doyle@herefordshire.gov.uk Tel: 01432 260832	Community Wellbeing	16 September 2024	KEY
Cabinet Member Decisions (Key decisions only)					
Portfolio: adults, health and wellbeing					

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
To re-commission the technology enabled care and call monitoring service in Herefordshire  To approve the proposed approach to re-commissioning a Technology Enabled Care Service (TECS) in Herefordshire. This is a joint service between Herefordshire Council and NHS Herefordshire and Worcestershire Integrated Care Board (ICB).  The current contracts relating to technology related equipment and call monitoring end on 31 March 2025. This report details the intended approach to re-commission a new joint service from 1 April 2025, for up to five years. This is in line with both organisations statutory duty to provide community equipment, including telecare, as set out in the Care Act 2014.	Cabinet member adults, health and wellbeing 26 September 2024	Cabinet member adults, health and wellbeing  Sharon Amery, Senior Commissioning Officer sharon.amery2@herefordshire.gov.uk Tel: 01432 383734	Community Wellbeing	16 September 2024	<b>KEY</b> Open
Community Spaces Capital Grant Scheme To approve the approach for the Community Spaces Capital Grant Scheme	Cabinet member adults, health and wellbeing 2 October 2024	Cabinet member adults, health and wellbeing  Amy Pitt, Service Director Communities, Community Wellbeing  Amy.Pitt@herefordshire.gov.uk Tel: 01432 383758	Community Wellbeing	16 September 2024	<b>KEY</b> Open

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
Carer Support Service re-procurement To agree the proposal to re-procure Herefordshire Carer Support Service for a period of 2 years with an option to extend for a further 12 months	Cabinet member adults, health and wellbeing 10 October 2024	Cabinet member adults, health and wellbeing  John Burgess, Senior Commissioning Officer  John.Burgess3@herefordshire.gov.uk	Community Wellbeing	16 September 2024	<b>KEY</b> Open
Portfolio: children and young people					
Children and Young People's Workforce Strategy To approve, for implementation in September 2024 the council's Children & Young People Workforce Strategy 2024-2028.	Cabinet member children and young people 20 September 2024	Cabinet member children and young people  Caroline Marshall, Project manager, Debbie Thompson, HR Business Partner, Danielle Pyemont, Senior Project Manager caroline.marshall3@herefordshire.gov.uk, debbie.thompson@herefordshire.gov.uk, danielle.pyemont@herefordshire.gov.uk Tel: 01432 260249, ,	Children and Young People	16 September 2024	Non Key Open

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
Recommissioning of Early Help Family Befriending & Mentoring Services  • The purpose of this document is for the Cabinet Member to be made aware of and agree to the recommissioning recommendation proposed – to tender for new contract/s for the same or redesigned service/s.  • To delegate future operational decisions to Service Director.	Cabinet member children and young people 13 December 2024	Cabinet member children and young people  Richard Watson, Senior Commissioning Manager - All age disability, Sam Westwood, Commissioning Officer, All Age Disability, Community Wellbeing  rwatson@herefordshire.gov.uk, Sam.Westwood@herefordshire.gov.uk Tel: 01432 383047, Tel: 01432 383097	Community Wellbeing	16 September 2024	<b>KEY</b> Open

Portfolio: community services and assets

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
High Needs Capital Grant: Purchase of a building for Herefordshire's Pupil Referral Unit To approve the spend from the High Needs Grant to purchase a suitable building, to relocate on to one site, Herefordshire's Pupil Referral Unit	Cabinet member community services and assets 11 October 2024	Cabinet member community services and assets  Hilary Jones, Virtual headteacher, Caroline Marshall, Project manager, Quentin Mee, Head of Educational Development hjones@herefordshire.gov.uk, caroline.marshall3@herefordshire.gov.uk Tel: 01432 260579, Tel: 01432 260249,	Children and Young People	16 September 2024	<b>KEY</b> Open
Merton Meadow Flood Alleviation Scheme The purpose of this report is to seek approval for spend up to £800,000 of the Brownfield Land Release Fund (BLRF) grant fund previously awarded by government for the Merton Meadow sites in Hereford. The grant funding will be utilised to masterplan the area including the detailed flood alleviation design required to enable these key city centre sites to come forward for development	Cabinet member economy and growth 23 September 2024	Cabinet member economy and growth  Roger Allonby, Service Director Economy and Growth, Stephen Holland, Interim Head of Housing Development  Roger.Allonby@herefordshire.gov.uk, stephen.holland@herefordshire.gov.uk Tel: 01432 260330,	Economy and Environment	16 September 2024	<b>KEY</b> Open

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
Acquisition Fund For Housing Development To seek approval to spend up to £5m of the Acquisition Fund For Housing Development allocation in the Capital Programme, to enable the council to respond to short term opportunities to acquire and develop key strategic sites to meet critical social and affordable housing need.	Cabinet member economy and growth 30 September 2024	Cabinet member economy and growth  Roger Allonby, Service Director Economy and Growth, Hayley Crane, Head of Service Housing, Stephen Holland, Interim Head of Housing Development  Roger.Allonby@herefordshire.gov.uk, Hayley.Crane@herefordshire.gov.uk, Stephen.holland@herefordshire.gov.uk Tel: 01432 260330, Tel: 01432 261919,	Economy and Environment	16 September 2024	<b>KEY</b> Open
HBID Third Term Ballot Decision  To agree to vote yes in the upcoming BID ballot (October 2024) ahead of the HBID's third term which is due to commence in April 2025	Cabinet member economy and growth 30 September 2024	Cabinet member economy and growth  Nadine Kinsey, Economic Development Officer nkinsey@herefordshire.gov.uk	Economy and Environment	16 September 2024	<b>KEY</b> Open
Portfolio: environment					
Portfolio: finance and corporate services					

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency			
To approve the Hoople Ltd Service Level Agreement for 2024/25  The report will describe the services that Hoople Ltd are commissioned to deliver with an agreed budget and seek authority to enter into contract with Hoople including authoriation of the SLA for 2024/2025 financial year. It will also authroise a performance framework that will be monitored over the duration of the contract	Cabinet member finance and corporate services 26 September 2024	Cabinet member finance and corporate services  Joni Hughes, Head of Chief Executive's Office  Joni.Hughes@herefordshire.gov.uk Tel: 01432 260598	Corporate Support Centre	16 September 2024	<b>KEY</b> Open			
Portfolio: roads and regulatory services								
24/25 Winter Service  To seek approval for the arrangements being made for the provision of winter service during the period of 2023 through to 2024 season, as set out in the Winter Service Plan.  The Winter Service Plan continues to build on existing best practice and the findings of reviews that have taken place both locally and nationally. Herefordshire Council will continue to meet its duties towards the maintenance of the highway network in full and by working in partnership with Herefordshire's communities, wherever practicable, enhance the county's resilience to the impact of prolonged or severe winter weather.	Cabinet member roads and regulatory services 1 October 2024	Cabinet member roads and regulatory services  Bruce Evans, Engineering Manager bje@herefordshire.gov.uk Tel: 07792880548	Economy and Environment	16 September 2024	<b>KEY</b> Open			

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
2025/26 Capital Investment in Existing Highway Infrastructure To authorise the spend/investment in the public realm assets and infrastructure in 2025/26 following Council's resolution at the Council meeting 10 February 2023, to approve the proposed Capital Programme for 2023/24 through to 2026/27.	Cabinet member roads and regulatory services 31 October 2024	Cabinet member roads and regulatory services  Ed Bradford, Head of Highways and Traffic Edward.Bradford@herefordshire.gov.uk Tel: 01432 260786	Economy and Environment	NEW ITEM	<b>KEY</b> Open

Portfolio: transport and infrastructure